

# AGILE BUSINESS CONSORTIUM SCRUM MASTER EXAM

## CANDIDATE GUIDANCE

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### **1 INTRODUCTION**

- 1.1 The objective of the examination is to enable you to demonstrate an understanding of the Scrum Master Concepts (or Rules), Roles, Events, Artefacts and expanded guidance. The Agile Business Consortium Scrum Master (*hereafter referred to as ABC SM*) exam uses objective test questions, which require you to choose a response to a question from a set of choices, for which the correct answer is pre-determined.
- 1.2 The following paragraphs explain the format of the question papers, and the different styles of question asked. Some suggestions on how to approach answering the various styles of question are also included.

### **2 STRUCTURE OF THE PAPER**

The examination paper consists of:

- 2.1 A Question Booklet that contains 50 questions. Each question covers a different syllabus topic and is worth 1 mark. The pass mark is 37.
- 2.2 The Answer Sheet on which your answers must be given. There will only ever be **one answer** to each question. If more than one answer is given in the answer sheet the response line will be void and will attract no marks. Marks are not subtracted for incorrect answers.

### **3 ABC SM SYLLABUS AREAS ADDRESSED**

The exam consists of 50 questions in total that cover all 5 areas of the ABC SM syllabus. The full syllabus is available from the APM Group or from your Accredited Training Organisation.

### **4 STYLES OF QUESTION**

There are a number of different test styles used within the paper. All test styles are based on the selection of the correct answer from a choice of 4 options.

The test styles are:

#### **4.1 Standard**

If found to be unacceptable during a review, when does the guidance on empirical process control suggest a product should be adjusted?

- a) Immediately
- b) As soon as possible
- c) Before the end of the current Sprint
- d) In the subsequent Sprint

#### 4.2 Negative

Which is NOT an accountability of the Product Owner role?

- a) Ordering Product Backlog items
- b) Helping the Scrum team focus on creating high-value Increments that meet the definition of Done
- c) Ensuring that the Product Backlog is transparent, visible and understood
- d) Developing and explicitly communicating the Product Goal

#### 4.3 Missing Word

Identify the missing words in the following definition of Scrum.

Scrum is [?] that helps people, teams and organisations generate value through adaptive solutions for complex problems.

- a) a prescriptive method
- b) a lightweight framework
- c) an intuitive process
- d) an IT development approach

#### 4.4 Select (list)

Which of the following statements reflect the comparative value of items in the Agile Manifesto?

1. Processes should guide and support rather than dictate what teams do
2. Early development of detailed plans is wasteful and ineffective
3. All work should be recorded and authorized to ensure a clear audit trail and accountability
4. The focus should be on short and medium term goals to better meet business needs

- a) 1, 2, 3
- b) 1, 2, 4
- c) 1, 3, 4
- d) 2, 3, 4

#### 4.5 Select (evaluation)

Which of the following statements about the use of Scrum are true?

1. It can wrap around existing practices or render them unnecessary
2. Scrum provides detailed instructions on how to build a valuable product

- a) Only 1 is true
- b) Only 2 is true
- c) Both 1 and 2 are true
- d) Neither 1 or 2 is true

## 5 EDITORIAL NOTES

### 5.1 General Presentation

Throughout the exam, title case has been used for all references to Scrum Master roles, events, artefacts and proper nouns.

The spelling of Artefact/Artifact has been standardized as Artefact.

### 5.2 Uses of “should” and “must”

“**should**” - is used to express “obligation”: something that is good or important or recommended. It is less strong than must and is used to test whether something should occur because it is consistent with the principles and recommended practices of Scrum Master.

“**must**” is used when talking about something that is “necessary” or “has” to occur, i.e. something that is mandatory.

## 6 TIME MANAGEMENT

The exam is 40 minutes in duration. You must manage your time in order to complete all questions. All questions should be attempted. If you wish to write your answers on the question paper first, you must be aware of the additional time needed to transfer the answers to the Answer Sheet. Only answers correctly submitted on the Answer Sheet will contribute to the result.

**No support material** is permitted. This is a closed book exam.

## 7 USING THE ANSWER SHEET

7.1 The Answer Sheet is read electronically, and the results generated by computer. It is therefore essential that you follow the instructions given and mark your answers accordingly. Failure to do so may lead to delay and, in some cases, answers being void.

7.2 Record your seat number in the 3 boxes at the top. Fill in the associated ovals next to the 3 boxes as shown in the example below for candidate 004.

**Seat Number**



	+	+	+	+	+	+	+	+	+	+
0	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
0	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

7.3 Select your answers by filling in ovals that relate to your chosen response, e.g.

	A	B	C	D
1	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
3	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
4	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>

7.4 Fill the oval in **IN PENCIL, NOT PEN**. If a pen is used, the answers may not be marked.

Acceptable ways to complete the answer sheets are either:

 completely filling in the oval or  drawing a line through the centre of the oval, ensuring between 80-100% is filled.

Any other method, including ticks or crosses, is not acceptable and may not be marked.

- 7.5 If you wish to change your answer during the exam, completely erase your original answer and mark your new answer. If there is more than one oval marked for an answer, the question will score zero.